FALL CONFERENCE
Emerging Healthcare Trends: 2018
October 25, 2017,
Congressional Country Club, Bethesda, Maryland

Leaders look beyond to 2018, anticipating the paths forward in healthcare, what’s new, changes predicted, future technologies, anticipated reimbursement challenges, the opioid abuse crisis and more. Join your peers October 25, 2017. This one-day conference brings together some of the foremost and visionary thought leaders, to provide an overview of challenges and opportunities facing healthcare today. Please join your regional executive peers at this informative conference. (see page two for more details)
2017 Healthcare Council/Premier Fall Conference

Emerging Healthcare Trends: 2018

October 25, 2017
Registration 9:00 - 9:45 AM
Opening Presentation 10:00 AM

Join your executive peers for an informative one-day conference!

Hear from some of the foremost opinion-makers and health care leaders who will be sharing their knowledge and expertise, including:

**GARY CAPISTRANT**, Chief Policy Officer of American Telemedicine Association, with expertise in health policy, based on over 30 years’ experience with Medicare, Medicaid, and national health reforms. His knowledge of health policy has led him to become a trusted advisor to associations, innovative health providers, and Wall Street investment analysts. He is also the former Director of Congressional Relations for the American Health Care Association and Staff Director of the State Medicaid Directors Association.

**SENATOR BYRON DORGAN**, former United States Congressman and United States Senator from North Dakota and currently, a senior policy advisor for Arent Fox LLP, in Washington, D.C. Senator Dorgan served in the Senate Leadership for 16 years, first as Asst. Democratic Floor Leader, and then as Chair of the Democratic Policy Committee. He was Chairman of Senate Committees and Subcommittees on the issues of Energy, Aviation, Appropriations, Water Policy, & Indian Affairs.

**ROSEMARY GIBSON**, Senior Advisor at The Hastings Center, is also founding editor for Less is More Perspectives in JAMA Internal Medicine. Rosemary writes and lectures about health care, health care reform, Medicare, and patient safety. At Robert Wood Johnson Foundation, Rosemary was chief architect of its $250 million, decade-long national strategy to establish inpatient palliative care programs that now number 1,600, an increase from about 10 in the 1990s.

**MADELEINE BIONDOLILLO**, M.D., Vice President-Quality and Safety, Premier Inc. Dr. Biondolillo is responsible for strategic quality and population health initiatives to support members in value-based healthcare delivery improvement. A physician executive with extensive management experience in operations, contracting and finance, population health and performance management, Madeleine has a proven track record of building long-term partnerships with providers and industry stakeholders in both public and private healthcare organizations.

**LESLEY SCHULTZ**, RN, Ph.D., CPHQ, Director, Clinical Quality and Patient Safety for Premier Safety Institute®. Dr. Schultz is a nationally recognized expert in documenting and sharing reliable, evidence-based best practices among hospitals in clinical quality, mortality reduction, harm avoidance, and patient safety. Leslie holds a BSN from Alfred University, an MS in Nursing Administration from SUNY Buffalo, and a Ph.D. in Hospital & Health Administration from The University of Iowa College of Medicine.

**MARIBETH KOWALSKI**, PharmD., Director, Medical Science Liaisons, Purdue Pharma L.P. Dr. Kowalski received her BS in Pharmacy and her Doctor of Pharmacy from the University of South Carolina. Following completion of her PharmD degree, Maribeth completed a pharmacy residency program at the H. Lee Moffitt Cancer Center in Tampa, Florida. In the years since, Maribeth has worked as a clinical pharmacist, oncology pharmacist, and as a consultant for a health outcomes company.

**RON LLOYD**, Executive Vice President and President, Hospital Therapies, Mallinckrodt Pharmaceuticals. Mr. Lloyd has executive responsibility for the company’s hospital portfolio within its Specialty Brands segment. Ron has nearly 30 years of experience in sales and marketing, new product planning, business development, strategic planning, and general management in the pharmaceutical industry. Ron holds a bachelor’s degree in management science from Westminster College and a master’s degree in Industrial Administration from Carnegie Mellon University.

We look forward to seeing you October 25! Call to register - 301-731-4700.
To assist the Healthcare Council and Premier in planning the annual fall conference, executives from regional healthcare systems have agreed to serve as advisors. This level of expertise in selecting the annual conference theme, relevant topics and choosing the foremost opinion-makers and specialists as presenters, will enhance the yearly event.

Executives leading the delivery of health care services, strategizing every day on value-based strategies for reimbursement and formulary success are in a unique position to direct the subject matter for the annual conference. Balancing value and affordability, expanding market access, improving health outcomes, and decreasing healthcare expenditures are a part of their everyday life. As the Healthcare Council and Premier work to guarantee a conference that tailors value propositions in meeting needs of institutions, the C-Suite Advisory Council will be of untold value.

The Healthcare Council thanks each of the executives who have volunteered to make the annual conference as relevant as possible to the ever-changing healthcare needs. We believe the involvement of executives in the planning will guarantee a robust conference for sharing ideas and exploring new approaches each year.

The Fall Conference Advisory Council Current Members:

Terry Forde, Adventist HealthCare
Kurt Newman, Children’s National Health System
Van Coots, Holy Cross Health
Neil Meltzer, Life Bridge Health System
Kim Russo, GWUH, Universal Health System
Mark Stauder, Inova Health System
Bob Chrencik, University of Maryland Health System

Did You Know?
According to a report presented at the 2017 American Academy of Dermatology (AAD) Annual Summer Meeting, the annual burden of skin disease was $75 billion in 2013, with an average per patient cost of $887.
SAVE THE DATES!

DIVISIONAL MEETINGS:

CFO Executive Forum Meetings/Round Table
CONTACT: Camille Bash, CFO Ex. Forum Chair, 301-552-8028, cbash@dchweb.org

IT Divisional Meeting:
CONTACT: Nathan Read, IT Division Chair, 202-715-4299, Nathan.Read@gwu-hospital.com

Volunteer Divisional Meeting
CONTACT: Roxanne Holston, Volunteer Services Division Chair, 202-854-7759, Roxanne.Holston@provhosp.org

HR Divisional Meeting:
CONTACT: Paul A. Hagens, Jr., HR Division Chair, 301-552-8082, phagens@dchweb.org

Quality Divisional Meeting (DCAHQ)
CONTACT: Derdire Coleman, DCA HQ (DC Association of Healthcare Quality), President, 240-375-9940, nakuone@aol.com

Supply Chain Divisional Meeting (MASHMM)
CONTACT: Chris Holmes, President, 410-456-9986, mashmmpresident@gmail.com

Rehab Divisional Meeting
CONTACT: Gerilynn Connors, Rehab Division Chair, 703-776-3070, gerilynn.connors@inova.org

Pharmacy Divisional Meeting
CONTACT: Kaye M. Dunham, Pharmacy Division Chair, 703-331-4180, kdunham@novanthealth.org

Facilities & Engineering Divisional Meeting
CONTACT: Thomas Blount, Facility & Engineering Division Chair, 240-826-6612, tblount@adventisthealthcare.com

Physician Management Divisional Meeting
CONTACT: Darmita Wilson, Physician Management Division Chair, 202-854-4095, darmita.wilson@provhosp.org

Young Health Care Professionals Divisional Meeting
CONTACT: John McNally, Young Healthcare Professionals Division Chair, (610) 212-0902, jmcnally9@jhmi.edu

Divisional Meetings are held quarterly. Please contact the chair person for more information about the 2017 schedule. You can also call HCNCA at 301-731-4700 for meeting information.

Young Health Care Professionals Networking Event
By: Jill Tipton

The 1st Young Healthcare Professionals Networking Group Event held on September 20th, 2017 was established by the Healthcare Council of the National Capital Area and sponsored by Care Logistics. The meeting was attended by 32 enthusiastic and energetic young professionals representing 10 healthcare facilities around the National Capital Area. The cocktail party started with drinks and hors d’oeuvres giving the group time to introduce themselves and opportunity to get to know each other. Mid-way through the event Les Pitton officially welcomed and thanked everyone for attending. Kimberly Russo – George Washington University, CEO and Tom Brunelle – Care Logistics, Regional Vice President both shared their career journeys and emphasized the need to go beyond normal job duties, the importance of networking, and the power of reaching out to leaders who can be mentors to them. A planning committee was established and the following individuals volunteered to serve:

Chair: John McNally, John Hopkins Hospital, Assistant Admin, Psychiatry

Elisa Emmanuel, HSC Home Care, Inc., Clinical Project Director

Joseph Hwang, GWUH, Associate Administrator

Shaqita Breeden, The Village at Rockville, Clinical Care Coach

Clarissa Melkonian, Holy Cross Hospital, Administrative Manager

The meeting was very well received and everyone expressed great interest in future events. Kimberly Russo graciously agreed to sponsor the next event which will be held early in 2018.
THE BOARD CORNER:

The Basics by National Council of Non-Profits

What’s the role of the board of directors of a nonprofit corporation? Just as for any corporation, including nonprofit corporations, the board of directors have three primary legal duties known as the “duty of care,” “duty of loyalty,” and “duty of obedience.”

In sum, these legal duties require that nonprofit board members:

1. Take care of the nonprofit by ensuring prudent use of all assets, including facility, people, and good will; and provide oversight for all activities that advance the nonprofit’s effectiveness and sustainability. (legal "Duty of due care")

2. Make decisions in the best interest of the nonprofit corporation; not in his or her self-interest. (legal "Duty of loyalty")

3. Ensure that the nonprofit obeys applicable laws and acts in accordance with ethical practices; that the nonprofit adheres to its stated corporate purposes, and that its activities advance its mission. (legal "Duty of obedience")

Welcoming New Healthcare Council Board Member

Erik Wangsness Joins HCNCA/NCASS Board

Erik Wangsness, a healthcare executive with more than 22 years of experience has been President of Washington Adventist Hospital since 2014. As president he is charged with leading Montgomery County’s first hospital that serves tens of thousands of patients in the region. Prior to joining Washington Adventist Hospital and Adventist HealthCare he served three years as the president/chief executive officer of Jellico Community Hospital in Tennessee. Under his leadership at Jellico they were one of only 20 hospitals in the U.S. to receive the 2013 Press Ganey Commitment to Excellence award for patient satisfaction. Erik is responsible for the relocation of Washington Adventist hospital to White Oak with a plan that includes 170 private inpatient beds, an 8-bed observation unit and a 12-bed clinical decision unit near the Emergency Department. Mike Barch, board chairperson said, “Erik’s strength in community partnerships and focus on key population health services will be a great addition to the Healthcare Council and Shared Services boards.” “His background and experience in Tennessee, Colorado and other locations throughout the country will give additional insights for value added services we can provide in the region,” said Les Pitton, President & CEO of the Council and Shared Services.
The University of Maryland and the Healthcare Council Sign Affiliation Agreement: On August 10, 2017 the University and the Council signed an agreement to plan and administer placement opportunities for graduate students. The University will appoint a representative to plan and administer the educational program for students placed with the Council including providing a placement manual establishing criteria for students. The Council will act as liaison on behalf of the University and students to plan the students’ clinical experience with health care providers and to assure they are provided a structured and supervised experience compatible with the University’s educational objectives. Dates and times will be established by the Council between the student and the healthcare facility for placement and communicated to the University. All providers working with the graduate student placement program will be required to prepare a written evaluation of students upon their completion of the placement in accordance with criteria specified by the University. Please contact the Healthcare Council if interested in the placement of a graduate student.

Inova CEO Knox Singleton Announces Retirement

J. Knox Singleton, 69, the longtime CEO of Inova, Northern Virginia’s largest private employer, announced he will be retiring July 1st, 2018, completing 35 years of growth for what has become a world-class healthcare system now serving more than two million patients a year. During his tenure Singleton oversaw the evolution of Inova from a three hospital, $500 million enterprise with 1,000 employees to a $3.5 billion healthcare system with five hospitals, a health insurance company and over a hundred ambulatory service locations and 17,000 employees. Inova today provides over $200 million annually in free services to the community and is recognized as one of the most sophisticated, successful not-for-profit health systems in the nation. With an international reputation in both patient care and research, patients from more than fifty foreign countries seek specialized care at Inova’s research and patient care centers. Early in 2015, Inova announced its plan to transform the former ExxonMobil campus in Merrifield, Virginia into an advanced research and treatment center focusing on personalized medicine and genomic science. Singleton was responsible for spearheading a number of important collaborations with universities to be located on the Inova Center for Personalized Health. During his tenure, a partnership was created with the University of Virginia to establish a regional campus of the university and nine research projects focused on predicting, preventing and treating cancer and other diseases. The Inova-Mason Proteomics Center at the Center for Personalized Health was established in partnership with George Mason University. Several Shenandoah University health profession education programs will be located in the Center. Numerous organizations have recognized Singleton for his leadership and contributions to the region. He was named CEO of the Year in 2015 by the Washington Business Journal and received the Virginia Governor’s award in 2004. He received the distinguished Regent’s Award from the American College of Healthcare Executives (ACHE) in 2000 and is a recipient of the 1993 Community Care Award for Health from the Northern Virginia Community Foundation. In 1990, he was named Citizen of the Year by the Washington Post. Inova includes more than 1,700 licensed hospital beds and 17,000 employees. Inova encompasses the full array of health services, including the area’s only Level 1 Trauma Center and Level IV neonatal intensive care unit. Inova is also home to nationally and internationally recognized Inova Heart and Vascular Institute (IHVI), Inova Schar Cancer Institute, Inova Translational Medicine Institute (ITMI) focused on genomics research, Inova Neuroscience Institute and Inova Children’s Hospital.
MedStar Health Names New President of MedStar Harbor Hospital: MedStar Health named Stuart M. Levine, MD, FACP, president and chief medical officer of MedStar Harbor Hospital, and senior vice president of MedStar Health in September 2017. Dr. Levine becomes the fourth president of the 157-bed waterfront hospital since it joined the MedStar Health network. He succeeds Dennis Pullin, FACHE, who resigned from the role after eight years to become the president and CEO of Virtua, a healthcare system in New Jersey.

Inova Names Maureen Sintich Chief Nurse Executive: In September 2017 Inova named Maureen Sintich, DNP, MBA, RN, WHNP-BC, as its new Chief Nurse Executive (CNE) and Executive Vice President. In this role, Sintich will lead Inova’s Nursing Professional Practice team and six Chief Nursing Officers representing Inova’s five hospitals and nursing informatics. Maureen most recently served as Senior Vice President and Network Chief Nursing Officer for Hackensack Meridian Health in New Jersey. Before moving to New Jersey, she spent 14 years with Wake Forest Baptist Health in Winston-Salem, North Carolina. While there, she served five years as Vice President of Operation and System Chief Nursing Officer.

Michael Mistretta Named CIO to Know: Virginia Hospital Center Vice President and CIO Michael Mistretta was named one of the country’s “100 Community Hospital CIOs to Know” for 2017 by Becker’s Healthcare. This is the first year the healthcare publications giant has included the CIO category in its “100 Best” lists. “100 Community Hospital CIOs to Know” includes chief information officers and IT department leaders at hospitals and health systems across the United States who excel at developing long-term technology strategy as they oversee electronic health record (EHR) implementation, telehealth, health information exchanges, cybersecurity and more. Mistretta, who joined Virginia Hospital Center in 2015, is the only CIO from Virginia to make the list. Earlier this year, he began the implementation of the Epic EHR, fully integrating it with the Hospital’s billing system and improving the experience of patients, physicians and staff.

Kathie Johnson Celebrates 15 Months at Sentara Northern Virginia: Sentara Northern Virginia Medical Center President Kathie Johnson recently completed her 15th month at the medical center. As Sentara Northern Virginia Medical Center approaches its 45th Anniversary, Johnson coined the phrase ‘45 years new’ and it took off from there. Johnson says that future includes more acute services, more preventative services and more outreach, “Our mission is to improve healthcare every day, so we’re not just here when people get ill, we’re here to keep people well and will work with our community to do just that.”

Melody F. Dickerson, MSN, RN, CPHQ Joins Virginia Hospital Center: Melody joined Virginia Hospital Center as Senior Vice President and Chief Nursing Officer (CNO) this past summer. As CNO, she serves as a transformational leader to the Hospital’s approximately 1,000 nurses and the many certified technicians, pharmacy and respiratory therapy staff she oversees.

Washington Adventist Hospital Construction Nears Major Milestone: Floor by floor, construction crews are bringing the new hospital in White Oak to life as the building’s exterior nears completion later this fall. The upcoming “topping out” of the building is a significant milestone in the journey of the project. Later this fall, crews will finish pouring the concrete and prepare to turn to the inside. Work will also begin this winter on the Medical Office Building adjacent to the hospital, as well as the parking garage. The state-of-the-art facility, scheduled to open by mid-2019, is part of Adventist HealthCare’s longstanding plan to expand access to care in the region.

University of Maryland Medical System takes ownership of Prince George’s hospitals: September 1, 2017 The University of Maryland Medical System closed a deal taking ownership of Prince George’s County hospital system. Dimensions include two hospitals, an ambulatory care center and two wellness centers. Under the agreement, a new entity was created called University of Maryland Capital Region Health. As part of the deal, which took nearly seven years to complete, a new hospital will be built in Largo to replace the flagship Prince George’s Hospital Center in Cloverly. Groundbreaking is expected yet this year with a planned opening in 2021.

Did You Know?

According to Peter S. Lund, MD, chair of the AMA’s Council on Medical Services, “It is estimated that if the 20 percent of ED visits that are for low-level conditions could instead be treated in a retail clinic, the health care system would save an estimated $4 billion annually.”
**Current Events & Area News, continued**

**Washington Business Journal Sponsored Hospital CEO Summit:** Thursday, October 5, 2017 from 8 to 10 AM local CEO’s assembled at the Fairmont in Washington, D.C. to discuss healthcare reform, hospital economic impact, hospital expansion and Greater Washington as a healthcare destination. Tina Reed, WBJ staff reporter moderated the breakfast event as CEO, Chip Davis of Sibley Memorial Hospital, Kurt Newman of Children’s National Health System, Kim Horn from Kaiser Permanente and Kim Russo of George Washington University Hospital discussed the changes, challenges and future of health care.

**Erickson Living Plans New Senior Living Community in the Braddock District – Fairfax County:** In September, Erickson Living announced an opportunity to bring a second senior living community to Fairfax County, this time in the Braddock District. Erickson Living has entered into an agreement to purchase the approximately 78-acre Northern Virginia Training Center (NVTC) site from the Commonwealth of Virginia. This will be Erickson Living’s second age-restricted continuing care retirement community in Fairfax County. The company’s first Virginia campus, Greenspring, in the Lee District of Fairfax, is now more than 99 percent occupied with a wait list of over 1,000 prospective residents. Erickson Living plans to meet with the surrounding community several times during the planning process with the goal of working with Fairfax County to design a new community specifically for seniors at a time when the county’s aging population is burgeoning. According to Fairfax County’s own 2016 Demographic Report, the number of people aged 65 and older will nearly double, up from 106,290 in 2010, to 193,904 by 2035.

**Frederick Regional Health System New Cancer Institute Now Open:** The Stockman Cancer Institute, opened July 31, and is the newest expansion of the oncology program within Frederick Regional Health System — the umbrella organization that encompasses Frederick Memorial Hospital and its affiliated clinics. The new building replaces the FRHS Cancer Therapy Center. Dr. Mark Soberman, is the medical director of the FRHS cancer service line. Construction took a little more than 16 months, from the groundbreaking on March 16, 2016, to a ribbon-cutting ceremony in July. FRHS has also been part of the MD Anderson Cancer Network since May 2016. The 16-member network, centralized at the University of Texas, allows local oncology specialists to offer patients more access to clinical trials and experimental treatments.

**Adventist HealthCare Washington Adventist Hospital Earns Highest Rating in Heart Surgery:** Adventist HealthCare Washington Adventist Hospital has been ranked in the top 10 percent of hospitals nationwide by receiving a Three-Star rating – the highest possible quality rating – for coronary bypass graft surgery (CABG), the most common type of open-heart surgery in the U.S. The rating, awarded by the Society for Thoracic Surgeons (STS), analyzes many national cardiac surgical data categories to determine which hospitals meet the stringent Three-Star criteria. The quality rating measures patient outcomes, processes and consistent use of evidence-based care throughout a patient’s hospitalization. More than 92 million Americans are living with heart disease, the leading cause of death in the U.S.
Meritus and University System of Maryland at Hagerstown to Partner on “Twin Mission”: Meritus Health President and CEO Joseph P. Ross plans for a primary care clinic and University System of Maryland at Hagerstown (USMH) physician assistant graduate program at 24 N. Walnut St. in Hagerstown. It’s been more than two years since the H.W. Murphy Community Health Center at Walnut Street offered physicians’ care. Meritus Health and the University System of Maryland at Hagerstown are planning to partner on giving the building a “twin mission.” The clinic could open in April with a goal to have all the building renovations done next summer. The first-floor clinic would serve the downtown population and be a “focal point to support efforts at getting health care to the homeless.” The physician-assistant program would have a model similar to a medical school teaching hospital, with some students getting their practical experience at the clinic downstairs. The third-floor office suite is proposed to be converted to classrooms, anatomy and physiology labs, faculty offices and exam rooms. Officials are still in the planning stages for the program and several approvals are needed, but plans are to have the graduate program start in the summer of 2019.

HCNCA Welcomes Two Medical Systems and All System Hospitals as Members

All fourteen (14) University of Maryland Hospitals join the Healthcare Council. UMMS is one of the largest private employers in the State of Maryland with 25,000 employees and 4,000 affiliated physicians in more than 150 locations and 14 hospitals. We are proud to have such a nationally recognized health system engaged with the Council,” says Les Pitton, the Council’s President & CEO. Their acute care and specialty rehabilitation hospitals serve urban and suburban and rural communities. Located in 13 counties across Maryland, they now serve Prince George’s County through the University of Maryland Capital Region Health established in September 2017.

The fourteen hospitals joining as members are:

- University of Maryland Medical Center
- University of Maryland Midtown Campus
- University of Maryland Rehabilitation and Orthopedic Institute
- University of Maryland Baltimore Washington Medical Center
- University of Maryland Shore Medical Center at Easton
- University of Maryland Shore Medical Center at Dorchester
- University of Maryland Shore Medical Center at Chestertown
- University of Maryland Charles Regional Medical Center
- University of Maryland St. Joseph Medical Center
- University of Maryland Upper Chesapeake Medical Center
- University of Maryland Harford Memorial Hospital
- University of Maryland Laurel Regional Hospital
- University of Maryland Prince George’s Hospital
- Mt. Washington Pediatric Hospital

Inova Fairfax Hospital, a long-standing member of the Council helped bring all five Inova Hospitals as members this year. Inova, is an integrated network of hospitals, primary and specialty care practices, emergency and urgent care centers, serving more than two million people each year from throughout the Washington, DC, metro area. Mike Barch, Chair Person of the HCNCA Board, said, “we are privileged to have all Inova Hospitals represented as members of the organization.” Inova’s five hospitals include more than 1,700 licensed beds and 16,000 employees.

The five hospitals joining as members are:

- Inova Alexandria Hospital
- Inova Fairfax Hospital
- Inova Fair Oaks Hospital
- Inova Loudoun Hospital
- Inova Mount Vernon Hospital

Members Since 2013

Adventist HealthCare and HSC Health System have enrolled all of their hospitals and ancillary provider groups as members since 2013.

Did You Know?

Of the most wired hospitals in 2017 listed in Hospitals & Health Networks magazine published by the American Hospital Association (AHA), three hospitals in our region met the benchmark study. Bon Secours Baltimore Health System, MedStar Health and Peninsula Regional Medical Center were among the 34 hospitals and health systems with this distinction. The survey is an industry-standard survey measuring the level of IT adoption in U.S. hospitals and health systems, and is a useful tool for hospital and health system leadership to map their IT strategic plans.
The HCNCA/NCASS Board Adopts New Mission and Vision Statements

At the September 21, 2016 Board a new vision and mission statement were approved as recommended by the Strategic Planning committee. The new statements reflect the changing healthcare environment and the organizations purpose in serving its membership.

Council Vision: “To meet the healthcare challenges of tomorrow by working together today.”

Mission Statement - "The Council (HCNCA) is a membership organization dedicated to helping members reduce costs, encouraging cooperative working relationships, and promoting quality healthcare in our region.”

The Council: The Healthcare Council of the National Capital Area, Inc. (HCNCA) is an organization of Providers of Care consisting of hospitals and allied health care facilities located in Maryland, Virginia and Washington, DC. The purpose of the Council is to provide for members "strategic and business advantages" that no single institution or system can efficiently or economically develop alone. Divisions of specific activity have been formed to carry on the ever changing tasks at hand. These divisions develop information and improve performance using cooperative networking meetings, surveys, group discussion and analysis and continuing education programs. The aim of the Council's wholly-owned subsidiary, National Capital Area Shared Services, Inc., (NCASS) is to serve its membership in the promotion of programs and services that will enhance the members' ability to operate their organizations successfully and cost effectively with integrity and competency.

Healthcare Council is a not-for-profit 501(c)(3) corporation
The Council has opportunities for Associates: For membership information, call 301-731-4700

Did You Know?

- According to a Price Waterhouse Coopers report, the share of incoming women CEOs in the world’s 2,500 largest public companies dropped to 2.8% in 2015, the lowest level since 2011.
- The percentage of chief executives of Fortune 500 companies who are women is at 6%. That number has dipped below 6.0% at times, but has NEVER passed 6.0% since the Fortune 500 list was first published in 1955.
- The healthcare C-suite is no different than non-healthcare C-Suites. The challenges are the same, and if anything, there is greater disproportion, given the number of women in the healthcare field according to Sharon Gabrielson, M.H.A. of Mayo Clinic’s.

Women Leaders by Group Practice Journal